

**Minutes of the Study Session of the Board of Trustees
San Mateo County Community College District
April 13, 2011, San Mateo, CA**

The meeting was called to order at 6:10 p.m.

Board Members Present: President Richard Holober, Vice President-Clerk Dave Mandelkern, Trustees Helen Hausman, Patricia Miljanich and Karen Schwarz

Others Present: Chancellor Ron Galatolo, Executive Vice Chancellor Jim Keller, Skyline College President Regina Stanback Stroud, College of San Mateo President Michael Claire, Cañada College President Tom Mohr and District Academic Senate President Diana Bennett

Pledge of Allegiance

PRESENTATIONS: RECOGNITION OF CURRENT AND PAST HONOREES IN THE SAN MATEO COUNTY WOMEN'S HALL OF FAME

President Holober said that three women who are associated with the District were inducted into the Hall of Fame this year and they follow a long line of women who were inducted previously. Past and current members were invited to attend the meeting tonight to be recognized for this achievement. President Holober introduced those in attendance: Ann Ban, Jessica Esquivel, Lois Everett, Mary Griffin, Helen Hausman, Rosalyn Koo, Georgi LaBerge, Sue Lempert, Carolyn Livengood, Judy Macias, Ruth Nagler, Maureen Perron, and Karen Schwarz. Each honoree gave a brief description of her affiliation with the District. The Board recessed at 6:35 for a reception for the honorees. The Board reconvened at 7:07 p.m.

DISCUSSION OF THE ORDER OF THE AGENDA

President Holober asked that Board Report No. 11-4-2C, Foundation Update, be heard as the first information report. All Board members agreed to this request.

President Holober asked that an information report by President Claire, Update on Construction Plans at College of San Mateo, be added to the agenda, to be heard after the Foundation Update. All Board members agreed to this request and it will be heard as Board Report No. 11-4-3C.

MINUTES

It was moved by Trustee Hausman and seconded by Trustee Miljanich to approve the minutes of the March 23, 2011 meeting of the Board. The motion carried, all members voting "Aye."

STATEMENTS FROM THE PUBLIC ON NON-AGENDA ITEMS

Regarding the report at the last Board meeting on the formation of a trust committee, Monica Malamud, President of AFT, Local 1493, and District Academic Senate President Bennett clarified that any changes to evaluation procedures would need to be negotiated between the union and the District.

NEW BUSINESS

APPROVAL OF PERSONNEL ACTIONS: CHANGES IN ASSIGNMENT, COMPENSATION, PLACEMENT, LEAVES, STAFF ALLOCATIONS AND CLASSIFICATION OF ACADEMIC AND CLASSIFIED PERSONNEL (11-4-1A)

It was moved by Trustee Miljanich and seconded by Trustee Hausman to approve the actions in Board Report No. 11-4-1A. The motion carried, all members voting "Aye."

Other Recommendations

APPROVAL TO SUPPORT MEASURE A, THE SAN CARLOS SCHOOL DISTRICT PARCEL TAX MEASURE, AND MEASURE B, THE RAVENSWOOD CITY SCHOOL DISTRICT PARCEL TAX MEASURE (11-4-1B)

It was moved by Trustee Hausman and seconded by Vice President Mandelkern to approve support for Measures A and B. The motion carried, all members voting “Aye.”

INFORMATION REPORTS

FOUNDATION UPDATE (11-4-2C)

Foundation Executive Director Stephani Scott introduced Board of Directors President Ken Varner, Director of Development Carrie Ridge, and Development Associate and Administrative Assistant Roxanne Brewer.

Mr. Varner said that when he joined the Foundation Board, Georgi LaBerge was the Director and there was only one other staff member. A few years ago, the Board of Trustees agreed to provide funds to the Foundation and Ms. Scott, Ms. Ridge, Ms. Brewer and, most recently, Communications Specialist Jill Greenberg were hired. Mr. Varner said the Foundation is now well-staffed and continues to make progress; he is grateful to the Board of Trustees for allowing the Foundation to grow and improve.

Ms. Scott said the Foundation is exactly where she hoped and envisioned it would be three years ago. The Master Agreement between the Foundation and the District calls for increasing the effectiveness of the Foundation by increasing the amount of funds available for scholarships and grants. It further calls for enhancing the effectiveness of the Foundation and the District by having a close working relationship between the two organizations. The mechanisms which have been put in place in order to increase effectiveness include:

1. Streamlined Operations and Collaboration with the District
 - a. one check system; students’ financial aid checks include their scholarship funds
 - b. online scholarship application, review and verification
 - c. in the future, will change from fund accounting system to straight line method; will require only one entry per check
2. Tools
 - a. database (NetSuite Giving); implemented using a grant worth \$14,000/year
 - b. endowment tracking (FUNDRIVER); was done by hand in the past and now can provide real-time reports for donors
3. Appropriate Staff, as discussed earlier

With appropriate staffing and tools in place, staff can now focus on development strategies.

Outreach

Ms. Scott said that in the past, there was outreach to approximately 3,000 people per year. The number is increasing and will reach more than 100,000 in years to come. The Foundation has invested in reaching out to alumni, including high-profile alumni. In 2012, targeted letters will be sent to alumni who attended college in the 1970s because they are the most philanthropic age cohort. In the future, the annual campaign will include letters targeted to the larger community, such as hospitals and health care organizations who benefit from the training provided at the Colleges. There are currently 11,000 contacts in the database; this will grow to approximately 100,000 within the next two weeks and 200,000-240,000 within a year. Ms. Greenberg will manage the communications channels that will be necessary to initiate the contacts.

Mr. Varner said the Foundation is now set up to market to a greater percentage of the County. He said there are also side benefits, as people form a positive impression of the Colleges through the quality communications pieces that are sent out.

Fundraising

- Annual Campaign – the goal this year is \$185,000

- Special events – first annual golf tournament (sold out), Skyline President’s Breakfast, Cañada Arts & Olive Festival, Theater Arts
- Grant writing and other collaborations with faculty and staff; examples include CSM Child Development Center, Athletic Facility and Bulldog Bowl
- Planned Giving – CalSTRS/CalPers retirement planning seminars, FlexDay retirement planning seminars, close working relationship with retirees, upcoming Webinars, expertise to help plan complex gifts

Stewardship and Fiscal Management

Ms. Scott said the Foundation has become a strong steward and fiscal manager, with non-endowed funds growth, endowed funds being positioned for stability and growth, and improved reporting and communication with donors.

Trustee Hausman said she served on the Foundation Board of Directors when it was not a separate entity and there were many things that could not legally be done. She said she has been pleased to see the Foundation grow. She asked about the reception at the golf tournament for people who do not play golf. Ms. Scott said the reception will be from 5:00-6:30 p.m., following the tournament on April 25.

Trustee Schwarz said she has served on the Board of Directors for the last few years and has seen the growth. She complimented her fellow Board members for their support of the Foundation. Trustee Schwarz commented on the number of positive articles in the Statewide *Foundation for California Community Colleges* magazine.

Vice President Mandelkern thanked Mr. Varner and Ms. Scott for their leadership and progress. He said he would like to see the Foundation and District work closely together, particularly in areas such as communications. As costs must be reduced and there are fewer outreach mailings and marketing of the District, the Foundation’s communications pieces might include information on the District. The District could also advertise the Foundation; for example, if the District is sending catalogs to every household in the County, it would be appropriate to include the Foundation’s website and a request for donations.

Vice President Mandelkern said that, historically, the Foundation has focused on scholarships and this will continue to be an area of continued importance. However, given the budget situation, he believes it is also important to step into the more traditional college endowment role of funding academic and non-academic programs as well as scholarships.

Trustee Miljanich said it is gratifying to see the progress that has been made at the Foundation because of its outstanding leadership.

President Holober thanked everyone involved in the Foundation for their work. He said the Foundation makes it possible for many students to have success and this support is needed now more than ever.

Ms. Scott thanked the College presidents for their successful efforts and said the role of the Foundation is to provide a strong organization to back them up as they go out into the community.

UPDATE ON CONTRUCTIONS PLANS AT COLLEGE OF SAN MATEO (11-4-3C)

President Claire said master planning is a data-driven process aimed at developing facilities that will meet the needs of the future. There have been several iterations of master plans at all of the Colleges. One constant of master planning is to balance the parking needs on campus. With Building 10 at only 50% of capacity, there are already complaints about a lack of parking.

In 2009, President Claire began to engage faculty whose programs are located in Building 20 or whose programs use the adjacent gardens. He asked them to review their programs and identify their program needs, with the goal of meeting those needs as best as possible. The acid test would be to ask what a reasonable person would conclude in terms of a solution. Over the last year, administration and faculty in these programs worked together to listen and understand the program needs. The faculty’s preference would be to leave the area as it is as much as possible. Faculty believe a new greenhouse is needed and they would prefer to keep Building 20 and the dawn redwood and to preserve as much of the space as possible. President Claire said he does not believe these are reasonable requests

given what the program needs are. Chancellor Galatolo and President Claire met with the faculty today. At this point, the plans are:

1. Demolish Building 20. When Student Services moves into Building 10 at the end of April, Building 20 will be 75% vacant. It is a nearly 50-year-old building, would require a lot of work to renovate, and would be extraordinarily inefficient to run for the 4.3 full-time equivalent students who would be left in the building.
2. Demolish the current greenhouses. A new greenhouse is not currently part of the plan. A new greenhouse would be expensive to build and faculty has been directed to exhaust all other options to identify more cost-effective solutions before entertaining the idea of a new greenhouse.
3. Rehabilitate the 16,000 square feet of the hillside or berm area. Faculty have made a good case that this is an important teaching area and the College wants to support the biological sciences and other programs. President Claire will work with faculty and a landscape architect to rehabilitate this area so that it can be an attractive, usable teaching space, as well as space that the College can be proud of.
4. Rehabilitate the 21,000 square feet of garden space just north of Building 20. Along with the berm area, this would provide 37,000 square feet, out of the 107,000 total square feet, to support programs.
5. Preserve the dawn redwood if it can be done within a reasonable cost, as is anticipated following a meeting with an independent arborist.

Chancellor Galatolo underscored that the entire area is approximately 107,000 square feet and that the recommendation is to rehabilitate 37,000 square feet, or nearly 35%, of the area. He said that faculty, staff and other interested parties should not be burdened with making the changes without giving them the resources to do so; therefore, the recommendation includes assigning \$75,000 to reposition certain species of plants that may be in Building 20 or south of it and to rehabilitate the berm area and existing gardens. The recommendation also includes examining ways to maximize the utility of the 37,000 square feet of space on the flat areas, possibly by allowing students, faculty and staff to move through the gardens with pathways in between.

Regarding the dawn redwood, Chancellor Galatolo said the arborist submitted a comprehensive report indicating that, if a barrier with a 30-foot radius encircling the tree is constructed, the quality of the tree could not only be sustained, but could be improved.

Chancellor Galatolo said the original objective was to fill in the parking lot and make it level with the rest of the campus and this would have covered the entire area. However, faculty made it clear that there is important learning that occurs in the area. This input, along with input from students and other interested parties, was considered along with current academic needs and future needs. Chancellor Galatolo said the solution is based on input from a number of parties working collaboratively toward a common goal.

President Claire said that two faculty members have been identified as faculty representatives who will work directly with Vice Chancellor Nuñez and his staff so that work can proceed on specific plans for the rehabilitation of the specified areas. He said it is important to separate the issue of horticulture and floristry from this issue; curriculum review is a separate process and the College plans to address all programs expeditiously.

President Holober asked if there were comments from the public regarding this issue; there were none.

Trustee Miljanich asked if there will be a discussion regarding to what extent faculty and students who have indicated an interest in the current area will be involved in the upkeep and maintenance of the areas to be preserved, so that it does not fall to maintenance staff. President Claire said that, if the area is indeed an educational area, integrating maintenance with learning would be a very desirable learning experience for students. Vice Chancellor Nuñez said that the arrangement for the existing area called for faculty and students to maintain the entire area; however, it has not been maintained for several years. He said that if there is a similar agreement for the preserved area, he would like to see this outlined in an official document.

Vice President Mandelkern said he supports the decisions of Chancellor Galatolo and President Claire on this matter. He said the role of the Board is not to micromanage facilities decisions. The Board does ultimately have responsibility for facilities funding decisions and what is done and not done on the campuses, and trusts in the guidance and recommendations that are brought to them. Vice President Mandelkern clarified that the Board does not

have control over curriculum decisions, which are made through a separate process. He told President Claire that the Board appreciates his understanding that expediting the process for review of curriculum will be very important during these times. While curriculum decisions are not the primary responsibility of the Board, Vice President Mandelkern said that, given the budget situation and the actions the Board will be forced to take going forward, the Board will step in to make those decisions if necessary. He said the final authority over this institution rests with the Board of Trustees and they will not hesitate to take action necessary to do the right thing for the institution and the community going forward.

Vice President Mandelkern said he is not particularly happy with the process through which this issue played out. He will support the decision that has been made but believes that, based on what the Board has heard, compromise may or may not have been the correct decision. Speaking for himself, he said that going forward, decisions will not be made by majority vote based on the number of students and/or faculty members who come to Board meetings to talk about how important their programs are. He said that all of the Colleges' programs are good and important programs and the Board is forced to make very tough decisions. What has happened during this process will not be acceptable conduct as the Board goes forward with another round of projected budget cuts and difficult decisions over the next year or longer. Vice President Mandelkern said that he, for one, will not listen to this process play out over and over again. He believes the Board was extremely kind and generous in allowing this to go on as long as it did. He believes that there should be input and cooperation from all constituents in the community – students, community members, faculty, staff and administration – but it must play out through a process that is well-established and should not play out at Board meetings over and over again. It certainly should not play out with members of the community choosing to bypass the president of the institution and not working within the chain of command of the institution and, instead, going to City Council meetings and to other official representatives and presenting information that is false, misleading, and bordering on slander. It is unbecoming behavior for any member of this institution to engage in that kind of behavior. While he supports the decision in this case, he said it should not be taken as any sign that this is the way discussions will be carried out for future programs or future decisions that must be made because it assuredly will not. He said he will be less inclined in the future to support a decision that is made in this fashion. Vice President Mandelkern noted that this is his opinion and his colleagues on the Board can agree or disagree as they wish.

Vice President Mandelkern provided the following recap:

Building 20: he believes that Building 20 coming down is absolutely the right decision. There is more space in Building 10 than originally planned. Programs that were consigned to Building 20 would be marginalized in a second-class building; that is simply not the proper way to run an institution. Money is available for facilities and should be taken advantage of to have our programs in the first-class facilities they deserve. Telling a program that it must remain in a 50-year-old building that is badly in need of repair and is not up to the potential that it should be is unfair and unreasonable.

Gardens: he has toured the current gardens numerous times and found that they are overgrown and unkempt. If they serve an educational purpose, he hopes that they will be maintained in a condition that will make the institution proud and will represent the institution well when students and members of the community come onto the campus.

Dawn Redwood: he has conducted research and found that much misinformation has been presented. While this may be an endangered species in Szechuan, China, it is not a native specimen in Northern California. The planting at College of San Mateo probably came from the Arnold Arboretum of Harvard University which distributed seedlings in the late 1940s and early 1950s. It is not a native sample of the plant and seedlings can be replanted.

Greenhouse: he saw in the newspaper that the College of San Mateo greenhouse is “supporting the needs of the community garden at UC-Berkeley.” He said that this District has its own budget problems to deal with and supporting the community gardens for the gardening club at UC-Berkeley is not part of the institution’s educational mission. He said his understanding is that 50% or more of the greenhouse footage was being used to grow tomato and pepper plant seedlings that were being used for the UC-Berkeley gardening club’s annual fundraiser. He said this is simply not our problem; our problem is educating our own students who cannot get the classes and sections they need, and this is where our resources should be spent. He said this message has been communicated loud and clear throughout the institution and he hopes everyone has received that message and will follow through on it.

Parking: Since this issue has come up, he has continued to hear from faculty members who have programs in adjoining buildings in the area that their programs cannot continue or grow because of parking access issues. People coming to partake of those programs must walk all the way across campus to get to the buildings. Vice President Mandelkern believes that the planned parking lot is necessary because of this issue, along with the full occupancy of Building 10. He added that it is unrealistic to tell faculty members to take the bus to work instead of parking.

Vice President Mandelkern concluded his remarks by stating that he values input from all members of the community. He appreciates students addressing the Board and participating in the process. In this case, he believes that students were badly led by some faculty representatives; the students were given false information which they took at face value and spread. He hopes the students learned from this process about how to more effectively represent students' desires moving forward. He said that as far as he is concerned, the discussion on this issue is done and he will not continue to engage in debate on the issue. He added that this is not the way the Board will engage in debate over similar issues that relate to how money will be spent and how the institution will be run.

Trustee Schwarz said there is an assumption that students, and perhaps faculty, will maintain the berm area and garden for educational purposes. If this does not happen, it would be unfair to the maintenance staff who are already strapped. Therefore, she would support some type of timeline by which to judge whether the areas is being maintained and, if not, would recommend that some action be taken.

Trustee Miljanich said she appreciates the update and the fact that decisions are being made. While she may not completely support everything Vice President Mandelkern said, she agrees there is a need to make decisions in a more effective way and she hopes something can be learned about how to conduct a more productive process.

Trustee Hausman thanked President Claire for his report and said she agreed with everything Vice President Mandelkern said.

President Holober said that at a time when the District is anticipating \$6 million or more in further cuts, he would allocate no money for this project. However, he will go along with the decision by the administration because he does not see this as an item that the Board should micromanage. He is also concerned about the cost of creating a buffer for the dawn redwood, noting that there is a \$300,000 preservation project for one tree in San Francisco. He would oppose any money coming out of the classroom for this purpose.

President Holober said Vice President Mandelkern's statements understate his concern about the process. He said it is proper for students and faculty to be passionate about issues and to appeal to the Board. However, he was appalled at the letter given to the San Mateo City Council. First, if it was indeed written by a faculty member, it is troubling and embarrassing because of the grammatical errors which would not pass at the eighth grade level. Beyond that, it was filled with many misstatements of fact and included accusations of illegal conduct. President Holober said he believes very firmly that once someone moves into that approach, the discussion is over and the answer is no. Speaking only for himself as a Board member, he said that at that point, he was done having any empathy for the cause.

INTERNATIONAL EDUCATION – TIANHUA UPDATE (11-4-1C)

Chancellor Galatolo said international education, including a brief discussion on Tianhua College of Shanghai Normal University, was discussed at the Board Retreat in February. Since that time, Vice Chancellor Jing Luan and President Mohr went to China to investigate opportunities there and in the Pacific Rim. Tonight's presentation will (1) report on what staff have learned about international education and (2) provide an update on the relationship the District has been slowly building with Tianhua College.

Vice Chancellor Luan said the Board-approved District mission statement touches on global education and internationalization, and he believes this is a part of the District's core mission.

Vice Chancellor Luan reviewed terms commonly used in international education regarding Visas, other regulations pertaining to international students, and international language testing and training.

Vice Chancellor Luan said international education contributes to a global perspective, enhances the reputation of the institution, enriches faculty scholarship and teaching, expands exchange and research opportunities, increases

success, retention and graduation rates, and provides college students the opportunity to study abroad. International students who come into the District contribute to District and community revenues. There are currently approximately 160 international students, or approximately 90 FTES, and they contribute annually close to \$1 million in terms of revenue to the District and \$2.5 million to the local economy.

According to the Institute of International Education (IIE), China and India dominated the United States international education market in 2009 and 2010. Those countries, along with Canada, Japan and South Korea, accounted for more than 50% of international students in the United States; 43% of these students were concentrated in five states. China's economy is growing rapidly. The middle class, whose numbers are close to the entire population of the United States and growing, will be sending students to study in the United States and will be mindful of costs, making community colleges a good alternative to four-year institutions. The number of high school graduates in China has doubled and the universities cannot meet the demand. In addition, a degree associated with international experience correlates with perceived quality and prestige. The current trend in Chinese universities is to focus on quality rather than quantity through international collaborative programs. Internationalization is a required item for accreditation certification in Chinese universities.

The IIE has stated that institutions which are thinking about an international education program should develop a foreign policy, which includes:

- take an inventory of policies, procedures, the number of students, who is doing what
- articulate a clear international vision and a commitment to international education
- actively pursue cross-country institutional partnerships
- remain capable of attracting international students
- promote study abroad

Vice Chancellor Luan said Chancellor Galatolo asked him to help drive international education efforts at the District level, particularly in the area of outreach and recruitment. In response, the District has begun, and will continue, work in the following areas: review and revise the strategic plans to incorporate international education goals and initiatives; articulate a vision and commitment to international education; recruit prospective students one person at a time; carefully select and attend education fairs; conduct seminars and face-to-face individual meetings; retain reputable educational advisors; build institutional partnerships; continue to promote teach and study abroad programs; streamline and support college intake and servicing needs of international students; and customize print and digital media campaigns.

Vice Chancellor Luan said that in November 2010, he received a call from Jin Gong, Vice Chancellor at University of the Pacific. Dr. Gong is a board member of Tianhua College and he said they were interested in promoting our District to China. Having been at meetings with officials from the Chinese consulate, Vice Chancellor Luan understood the importance of developing institutional partnerships and he also knew that community colleges are having difficulty finding partners in China. The District is considering working with Tianhua College to help them with the internationalization of their campus by sending our curriculum and faculty to Tianhua. Faculty would teach at the College for at least eight weeks at a time and would be housed in a hotel adjacent to the campus. Students who take the classes would be considered students of the District and would have to be eligible to be enrolled as international students in the District. The District would employ the 1 + 1 + 2 model: after the first year at Tianhua, the students would enter the District as international students, complete additional units and then transfer.

President Mohr said he learned while on the trip that Vice Chancellor Luan is an outstanding ambassador who is well-respected and an asset beyond words to the District.

President Mohr said he and Vice Chancellor Luan were warmly welcomed at Tianhua College. The campus is located in the Jiading District of Shanghai, encompassing a combination of history and modernity; 20 of the world's top 500 industries are located here, with high tech industries as the industrial pillars. The campus is beautiful and well taken care of. The College has modern, all Smart classrooms which are built for 60-70 students. Approximately 7,000 students attend Tianhua and the College offers career-technical courses along with other classes. Seventy percent of faculty have postgraduate or Ph.D. degrees. The College offers a wide range of extracurricular activities. Students enjoy competition and excel in various national competitions and contests. Through the international exchange, the College seeks to help students broaden their vision and improve their professional skills. The College is sending 35

teachers to pursue Ed.D. degrees in the United States, along with 30 administrative staff as visiting scholars. Chinese visitors to the District's three Colleges were very impressed with the campuses.

President Mohr said the District has signed a Planning Agreement with Tianhua College. There are a number of matters to work through, such as how faculty are chosen, ACCJC and WASC guidelines and policies, curriculum and revenue. The District is in weekly communication with Tianhua during this planning phase.

Trustee Hausman asked what Chinese families look for when sending their children to colleges in the United States. President Mohr said they consider the rigor and challenge of the program, transfer rate, where students transfer to and how well they do, and the setting of the institution. The families want their children to be welcomed and well taken care of. Trustee Hausman said the financial benefit might be a consideration for the District during difficult budget times. President Mohr said that for every two students who pay out-of-state tuition, one class section can be added. Chinese students also tend to fill the low-enrolled, challenging classes.

Vice President Mandelkern raised a number of issues:

- given the reported negative perception of community colleges in China, is the District trying to overcome a barrier that is insurmountable?
- willingness of faculty to go to China to teach the first year curriculum
- logistics of housing the students at our campuses
- assurance that international students will have a successful social as well as educational experience
- impact on international students already on the campuses from other countries; balance of students
- can the District take steps to ensure that students can get Visas before they begin the program?
- demand from students in the District to go to Tianhua and whether they would be provided the same level of support
- perception of accepting international students during a time of limited space and money; must make a compelling case about the benefits, e.g. opening new sections
- impact on the general fund; must understand before moving forward

President Mohr said that when recruiters understand the Colleges in the District, they are enthusiastic. Vice Chancellor Luan said it is exciting to convey the quality of the District's education, the fact that the Colleges are not technical colleges, and the desirable location of the Colleges.

President Mohr said District faculty are generally very positive and welcome the opportunity to teach in another country. They emphasize the need to be thoughtful about the content of the courses.

President Mohr said there is student interest. There are now eight new students who have asked to come to Cañada College from China as a result of his and Vice Chancellor Luan's March trip. Cañada now has 32 students from countries all over the world. They are genuine about wanting to mix with others not like themselves.

Chancellor Galatolo said that some international students who come to the Colleges could participate in a homestay, while some will want to rent a room or apartment. Another possibility is to house some students at Notre Dame de Namur University; students would be on a university campus and it could be part of a natural transition.

Chancellor Galatolo said the District's international education program is small at this time. In trying to grow the program, some value could be placed on balance of students. However, it is important to look at areas that are serious about international education. China is relatively new in the field and has a commitment to making sure their students have an international experience. Chancellor Galatolo said he is comfortable entering into a planning agreement with Tianhua College and he believes the District should continue to explore opportunities in China and other countries.

Trustee Miljanich said she appreciates the very informative report. She sees value in the agreement if it comes to fruition. Trustee Hausman agreed that it is an exciting prospect but noted that many details must still be worked out.

Vice President Mandelkern asked if the District gets tuition revenue when faculty are in Tianhua. Chancellor Galatolo said the students will be District students taught by District faculty for the first two years and tuition will be charged and collected by the District.

Regarding Visas, Chancellor Galatolo said the District should discuss with the Chinese Department of Ministry the possibility of granting provisionally preapproved Visas during the first year. President Mohr said he believes the Ministry wants the program to succeed and he is confident that students who are recruited for the first year will be able to automatically move on to the second year.

President Holober said that, in addition to educational opportunities, international education advances the District's mission to serve California students at a time when the District is losing funding and turning away students. The program must be a revenue producer that opens sections for California students and this aspect must be included in every dialog and update; the public must understand that this is the first and foremost consideration. President Holober said it would be helpful to have a "cheat sheet" showing how the revenue from the international student program would help California students.

RECESS TO CLOSED SESSION

President Holober said that during Closed Session, the Board will consider the personnel items listed as 1A and 1B on the printed agenda. The Board will also consider one case of student discipline and hold a conference with legal counsel regarding one case of potential litigation.

Trustee Miljanich announced that she and Vice President Mandelkern will attend the Progress Seminar in Monterey over the coming weekend.

The Board recessed to Closed Session at 9:40 p.m.
The Board reconvened to Open Session at 10:45 p.m.

CLOSED SESSION ACTIONS TAKEN

President Holober reported that at the Closed Session just concluded, the Board voted 5-0 to approve the items listed as 1A and 1B on the printed agenda.

ADJOURNMENT

It was moved by Trustee Miljanich and seconded by Trustee Schwarz to adjourn the meeting. The motion carried, all members voting "Aye." The meeting was adjourned at 10:47 p.m.

Submitted by

Ron Galatolo
Secretary

Approved and entered into the proceedings of the April 27, 2011 meeting.

Dave Mandelkern
Vice President-Clerk